



Investor Presentation

August 2025



Agenda

01	NORD/LB at a glance Business Profile Segments Governance
02	1H2025 Performance KPIs Results Risk
03	Ambition 2028 Transformation Ambition Initiatives
04	Business segments Corporate Customers & SBN Structured Finance Commercial Real Estate Markets Private & Commercial Customers
05	Funding Capital Liquidity Green Bonds Covered Bonds



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Facts & Figures

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NORD/LB at a glance

Position

As a mid-sized universal bank with 3,900 employees, we maintain long-term client relationships with corporate and institutional clients, private clients and the public sector. We are a leading institution, firmly established in northern Germany, with global operations in selected business areas through branches in London and New York.

Bank of the energy transition

With more than 70 gigawatts financed capacity in renewable energy - wind, solar, battery storage - we are one of the leading financiers of renewable energy. In the social sector, we finance education, social housing, hospitals and public transport. We have established ourselves on the market as a renowned issuer of green bonds.



Strategy

Following the completion of a transformation program, we are now growing selectively. Based on total assets of around € 120 billion and customer loans of around € 75 billion, we create value in five well-defined business areas. We support our customers in their transformation to a more sustainable economy.

State- and Girozentralbank

As a public-sector State-bank for Lower Saxony and Saxony-Anhalt, we bear regional responsibility. We act as the central bank for the savings banks in Lower Saxony, Saxony-Anhalt, Mecklenburg-Western Pomerania and Schleswig-Holstein. As a member of the Savings Banks Finance Group, we offer the network and protection of one of the largest banking groups in the world.





Ownership structure and ownership region

Headquarters and ownership region

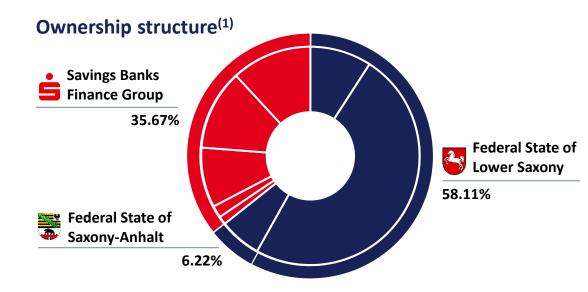




State Bank "Landesbank" for Lower Saxony and Saxony-Anhalt



Central bank for the savings banks in Lower Saxony, Saxony-Anhalt, Mecklenburg-Western Pomerania and Schleswig-Holstein (≈70 regional savings banks). Joint market development and expansion of the product range.





Focused and diversified business model

Corporate Customers & Savings Banks Network

- // House bank for corporate clients with a regional focus on northern Germany
- // Regional roots and close cooperation with savings banks
- // Broad product range

Structured Finance

- // Leading energy and infrastructure financier
- // Track record in renewable energies (wind, solar, battery storage) and infrastructure (data centres)
- // >2,500 wind turbines financed in Germany⁽¹⁾

Commercial Real Estate

- // Strong partner with broad product expertise
- // ~€20 billion loan book, broadly diversified
- // Focus on energy efficiency and prime locations

DEUTSCHE/HYPO NORD/LB Real Estate Finance

Markets

- // Focused business model with FX, interest rate, structured investments and debt capital markets
- // #1 of all syndicated € issuances (volume)
 "German Pfandbriefe"
- // #3 of all syndicated € issuances (volume) for German federal states

Private & Commercial Customers

- // Strong market share of over 30% in the old Braunschweig region
- // Multiple award-winning private banking with the brand 'NORD/LB Private Investors'

Braunschweigische Landessparkasse

Segment assets, as of 30 June 2025

€ 36.2 bn

€ 16.3 bn

€ 18.8 bn

€ 9.4 bn

€ 7.1 bn





Management Board



Jörg Frischholz

Chief Executive Officer



Jasper Hanebuth

Chief Financial Officer



Ingrid Spletter-Weiß

Chief Clients Officer



Christoph Dieng

Chief Risk Officer



Dr. Christoph Auerbach

Chief Operating Officer

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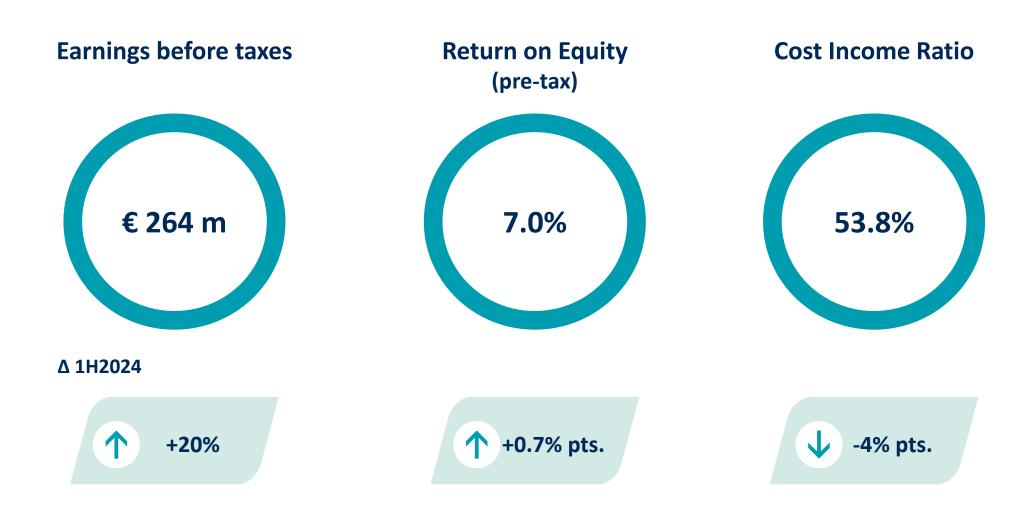
Highlights 1H2025

- // Improvements across all key metrics
- // Strong growth in commission income with only very slight decline in interest income
- // Continued moderate risk provisioning due to a robust portfolio and strong reserves
- // Rating upgrades by Moody's, Fitch and Morningstar DBRS
- // Strong performance in EBA Stress Test





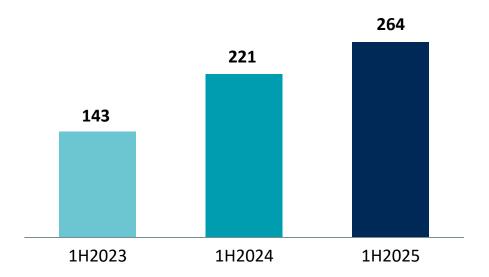
Half Year 2025 - Improvements across key metrics



Profit trajectory sustained – pre-tax profit up 20%

Earnings before taxes

in € m



Earnings after taxes

in € m

109

191

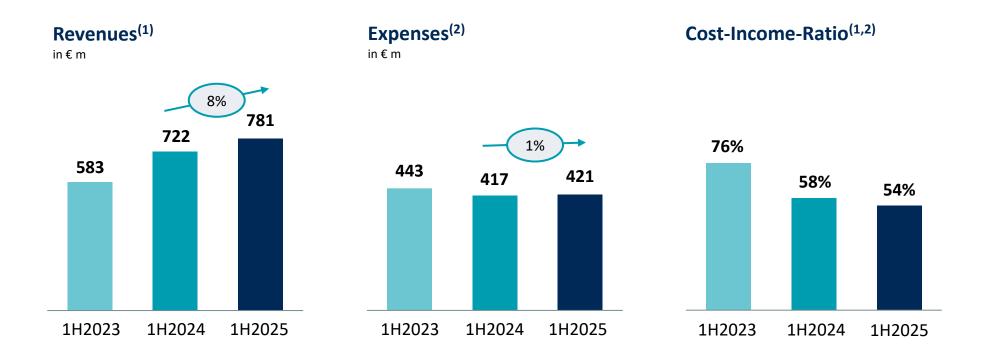
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- // Earnings increase driven by strong growth in net commission income and continued cost discipline
- // Strong performance across all business segments with Structured Finance earnings up 37%
- // Business realignment initiatives exit of aviation business and closure of Singapore branch – fully absorbed





Sound revenue growth and continued cost discipline



Revenue growth, combined with strict cost discipline that offsets mandatory salary increases, drives further improvement of the Cost-Income-Ratio

⁽²⁾ Excluding result from restructuring and transformation



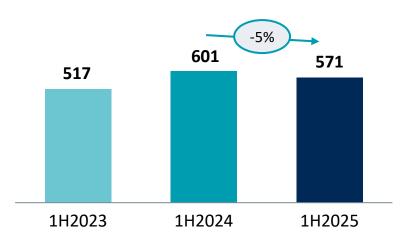


⁽¹⁾ Including profit/loss from shares in companies

Strategic focus on commission income is proving effective

Net interest income

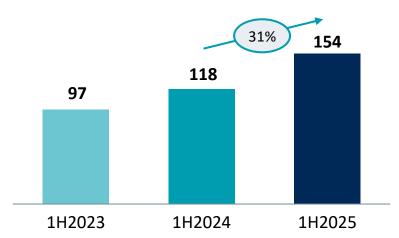
in € m



- // Decline driven by lower margins from deposit business as interest rate environment softens
- // Asset-related margins continue to perform solidly

Net commission income

in € m

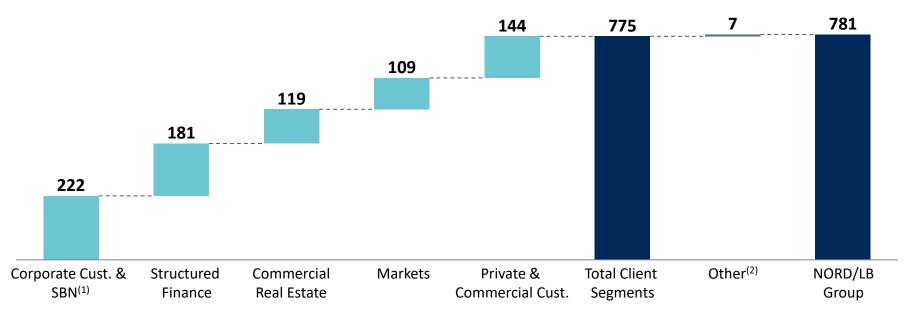


// Solid growth across all segments, with notable strengths in Structured Finance (structuring) and Markets (DCM)

Well diversified revenue base across client segments

Revenues 1H2025





Revenues 1H2024

in € m

218

150

115

90

148

721

1

722

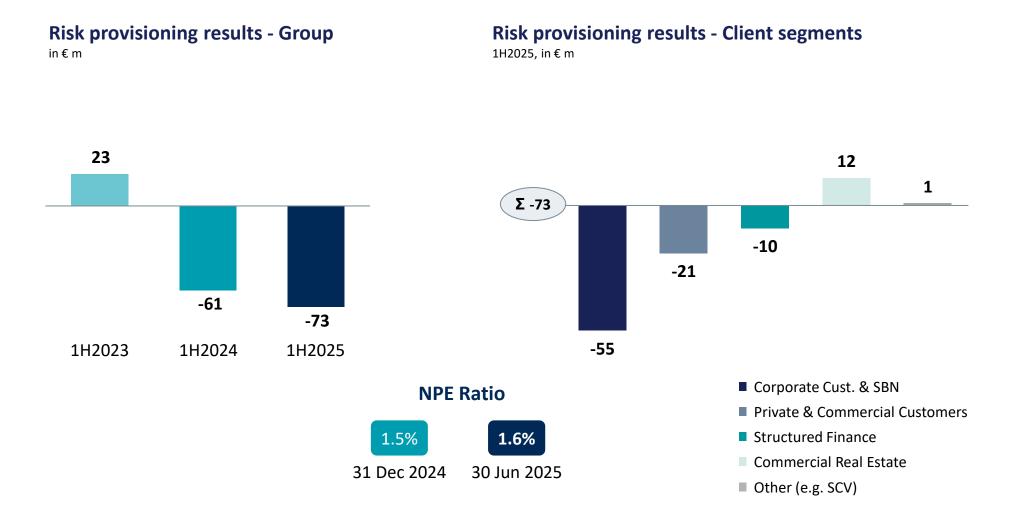
⁽²⁾ Total of Special Credit & Valuation, Treasury / Consolidation / Others





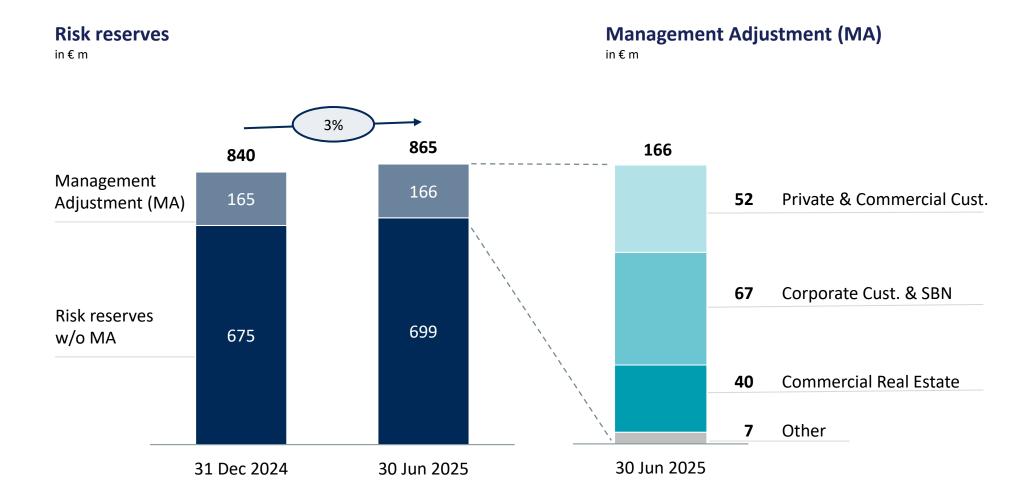
⁽¹⁾ Savings Banks Network

Risk costs remain moderate in a challenging macro environment





Risk reserves remain stable





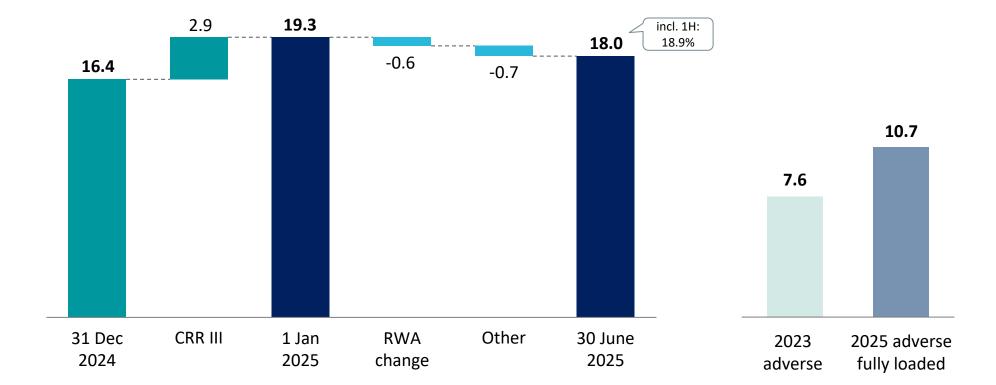


Deep Dive | Capitalisation

CET1 Ratio

in %

EBA Stress Test Results
CET1 Ratio, in %







Outlook 2H2025

- // While macroeconomic headwinds persist, the outlook remains cautiously optimistic
- // Targeted expansion of product suite supported by OtD-solutions
- // Extension of deposit base and continued increase of commission business
- // Full-year guidance: Earnings before taxes, pre-tax Return on Equity, and Cost-Income Ratio are expected to improve moderately compared to 2024



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NORD/LB's path to success

From strategic

Transformation ...

... to sustainable **Profitability**

2019 - 2024

2025 - 2028

NORD/LB 2024





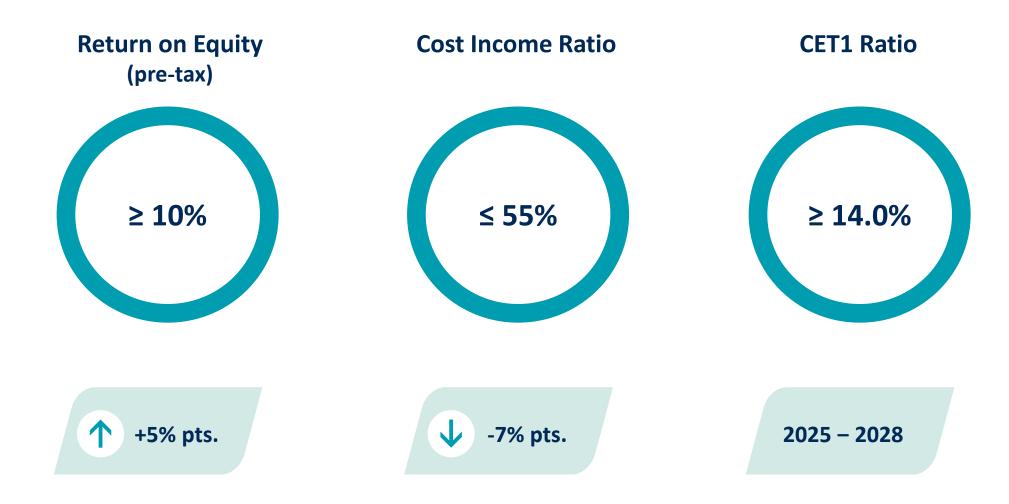
NORD/LB 2024: Successful conclusion of the Transformation Programme

		2018	2024
Revenues	Long-term success grounded in a strong client franchise	€ 1,004 m	€ 1,381 m
Costs	Cost discipline firmly anchored in the DNA of the bank	€ 999 m	€ 855 m
CIR	Increased financial resilience due to improved efficiency	99.5%	61.9%
CET1 Ratio	A strong capital base as foundation for future growth	6.6%	16.4%
NPE Ratio	Portfolio quality sustainably improved	4.0%	1.5%

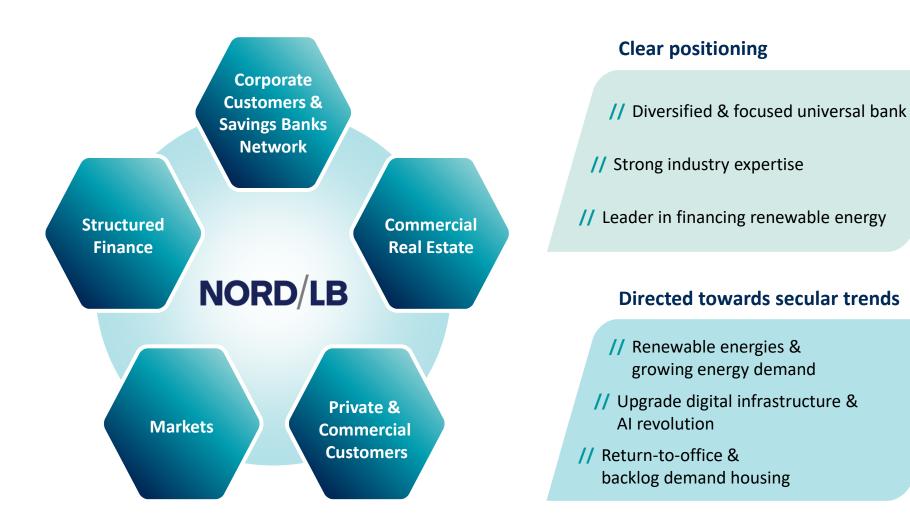




Ambition 2028



A diversified business model well positioned for further growth





Key financial levers have been identified and are being implemented

Increase share of commission income





Dedicated deposit growth strategy to offset margin compression

Acceleration of balance sheet turnover – Originate-to-distribute





Cost discipline through unlocking efficiencies



A clear strategy with well-defined measures forms the basis for revenue growth

Strategic focus Specific measures Holistic banking partner for our **Corporate** Enhancing client profitability and cross-sell corporate customers and savings banks **Customers** Expanding deposits and cash management in our home market & SBN Strengthening advisory and structuring Structuring and financing partner for **Structured** complex projects in energy transition // Expanding asset classes **Finance** and infrastructure // OtD⁽¹⁾-models and fund solutions // Accessing additional European markets Financing partner for modern Commercial commercial real estate projects OtD⁽¹⁾-models and co-operations **Real Estate** as well as broadening of product suite across Europe

Operational Excellence

Build



// Ensuring regulatory compliance (BCBS 239), technological sustainability and resilience

// Increasing efficiency and strengthening resilience

// Go-Live Phase I in 1H2026

Upgrade





- // Modernisation of IT systems with a 'Cloud First' approach
- // Continuous strengthening of cyber security und resilience
- // Development and expansion of AI systems

Optimise & Simplify





- // Optimisation of the wholesale credit process increasing scalability for growth
- // Insourcing: Optimisation of mix own vs. external services
- // Further simplification of the organisation



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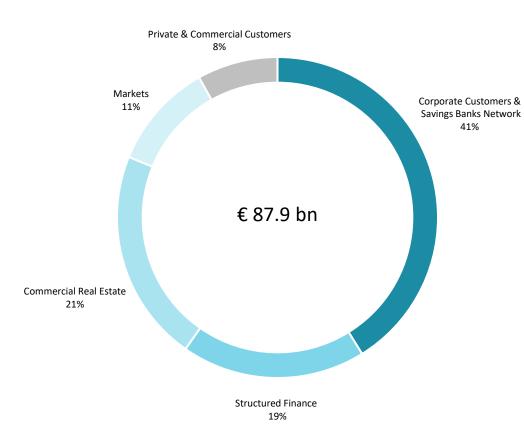




Overview customer segments

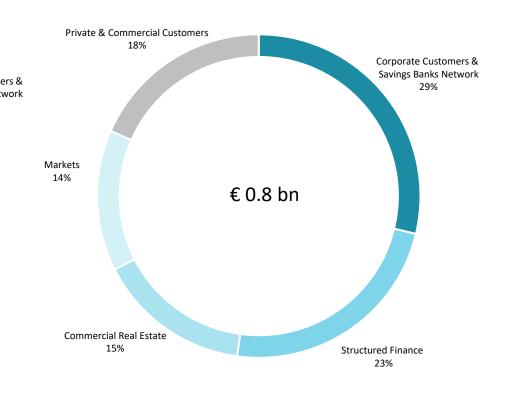
Segment assets

As of 30 June 2025



Revenues

1H2025



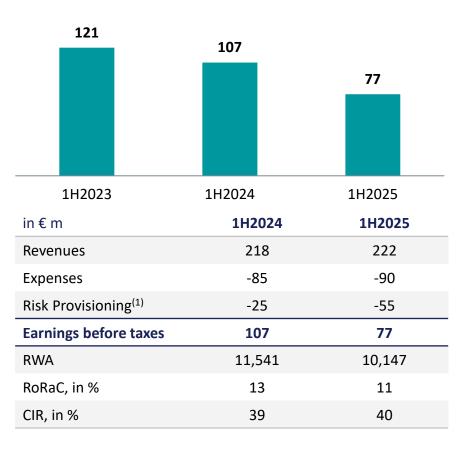




Corporate Customers & Savings Banks Network

Earnings before taxes

in € m



Segment Profile

- Leading bank for mid-sized corporates with a comprehensive product range and branches across Germany
- Special expertise in food, agriculture, retail, and energy sectors
- Assistance and support for savings banks as a central bank and partner for complex financing transaction
- Established specialized lender in the areas of leasing and private equity as well as in the municipal lending business

Financial Highlights

- Earnings before risk provisions at previous year's level
- Stable margins in the lending business; commission income benefits from interest and currency hedging products for clients
- Administrative expenses reflect collective pay deals and onetime costs
- Risk provisions driven by a challenging economic environment and additions to the Management Adjustments
- Decline in RWA solely due to CRR III effects

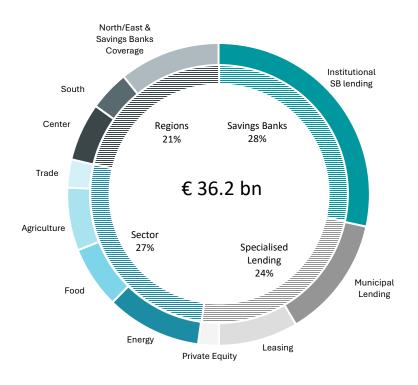




Corporate Customers & Savings Banks Network

Segment assets according to sales structure

as of 30 June 2025



- Broad and well-diversified market coverage
- Regional teams with distinct customer proximity and close coordination with savings banks
- / Sector teams with long standing expertise and extensive market knowledge
- / Close financing partner of municipalities and municipalrelated enterprises
- Advising on and channeling of promotional loans is decisive for the volumes in the institutional savings banks business

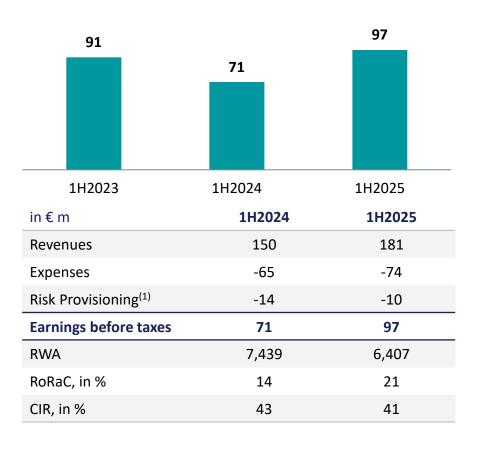




Structured Finance

Earnings before taxes

in € m



Segment Profile

- Pioneer in financing of renewable energies with over 1,200 projects and >70 GW of financed capacity
- Broad coverage of infrastructure projects: Public transport, social housing, digital infrastructure, education
- Global expertise with branches in London, Hanover, New York and Oldenburg - projects in 30 markets

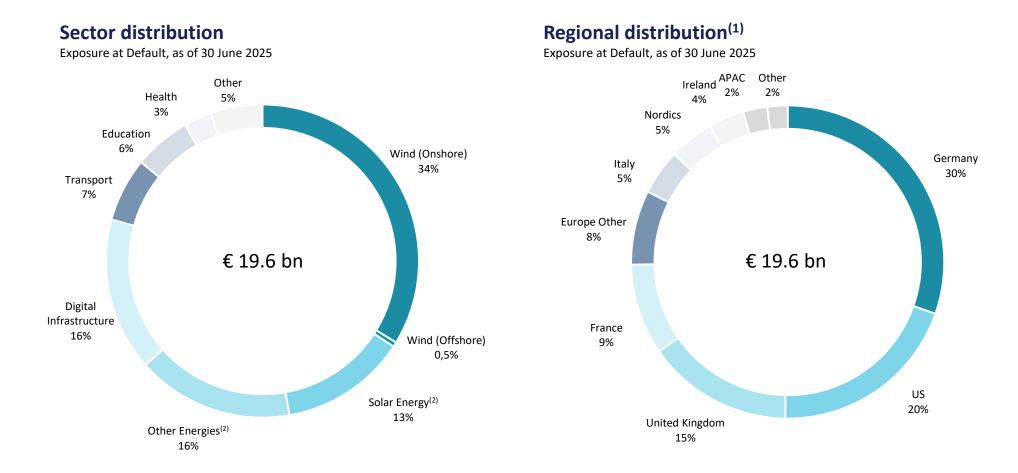
Financial Highlights

- Significant increase in new business volume of >40% across all regions. Project initiation and structuring reach record levels and drive commission income
- Non-operational negative income effects from loan/derivative valuations decrease significantly
- Increase in expenses, inter alia, due to cost allocation for foreign branches following the exit from aircraft financing
- Decline in RWA primarily due to CRR III effects





Structured Finance



⁽²⁾ Includes ~€1 bn EaD of financed battery storage (Stand-alone or co-location) with a battery storage capacity of around 5.9 GWh



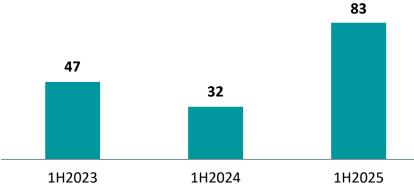


⁽¹⁾ Distribution refers to the borrower's country of origin

Commercial Real Estate

Earnings before taxes

in € m



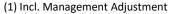
in € m 1H2024 1H2025 Revenues 115 119 Expenses -46 -48 Risk Provisioning ⁽¹⁾ -37 12
Expenses -46 -48
P
Risk Provisioning ⁽¹⁾ -37 12
Earnings before taxes 32 83
RWA 8,040 6,567
RoRaC, in % 6 18
CIR, in % 40 41

Segment Profile

- Established commercial real estate lender under the brand Deutsche Hypo
- Direct business with professional investors and project developers with comprehensive advice and product range
- Focus on Germany and selected European markets in the office, residential housing, retail, logistics, hotel and care facilities
- New business focus on energy-efficient buildings

Financial Highlights

- Sustained high new business volume within European target markets
- Continued solid and consistent earnings growth in an unchanged challenging market environment
- Expense development corresponds to the selective expansion of business activities
- Risk provisioning significantly below last year's levels. Partial release of Management Adjustment (1H2025: € 29 m release; 1H2024: € -38 m allocation)
- Decline in RWA solely due to CRR III effects



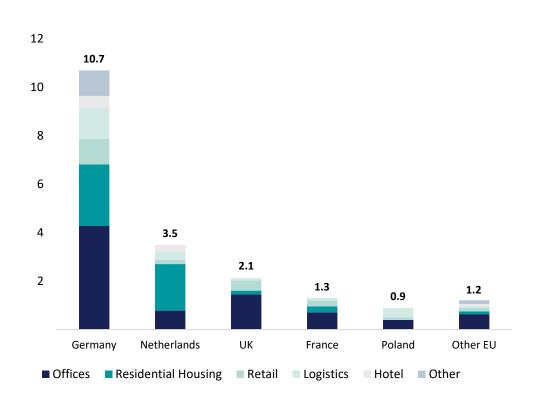




Commercial Real Estate lending portfolio

Regional and sector distribution

Financing volume in € bn, as of 30 June 2025



Investment Grade ~76%(1)

Ø Loan duration of 4-5 years − range 3-10 years

No real estate financing in the US

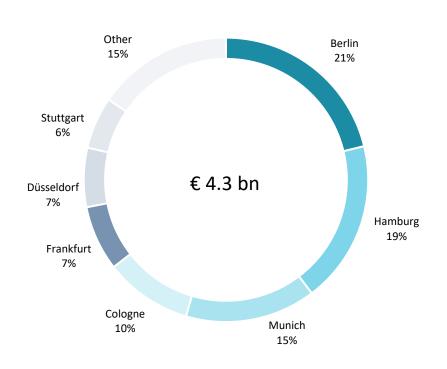
Management Adjustment ~€ 40 m

€ 19.7 bn Financing Volume

Deep Dive | Office Portfolio Germany

Regional Distribution

Financing volume, as of 30 June 2025



Focus on Top 7 cities \rightarrow 85% of the portfolio

CORE inner city locations

Focus on modern and contemporary offices

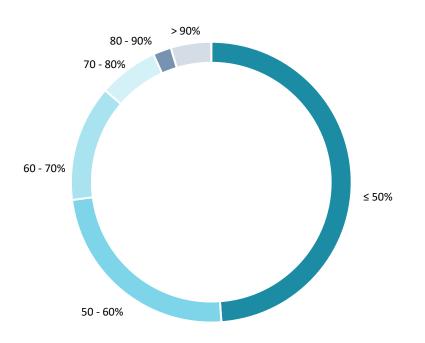
/ High energy efficiency: ~40% of the portfolio and ~50% of new business is green



Deep Dive | LTVs in the CRE Lending Portfolio

Loan to Value Ratio (LTV)(1)

in %, as of 30 June 2025



ø LTV of 54%

/ Annual review of market values as part of the market fluctuation concept⁽²⁾

/ Market value is determined by certified appraisers

⁽²⁾ Regular re-evaluation, including an on-site inspection, at the latest after 3 years. Additionally, if market fluctuation >10% (commercial assets) or >20% (residential) an ad-hoc review of market values and if needed a re-evaluation is required.

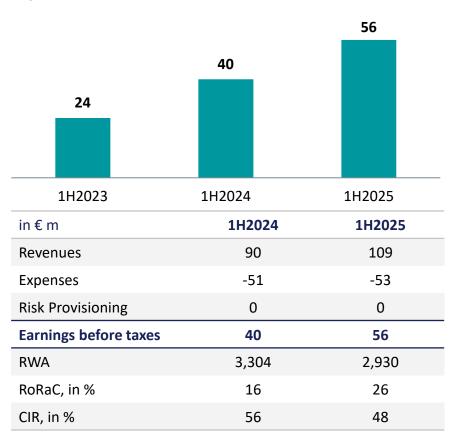


⁽¹⁾ Portfolio excl. Project developments

Markets

Earnings before taxes

in € m



Segment Profile

- Debt Capital Markets franchise for European financial institutions and selected public issuers worldwide
- Offering capital market products for institutional clients and savings banks
- Development of customized securitization transactions (assetbacked finance)
- Deep roots with German-speaking investors and in selected European countries

Financial Highlights

- Revenue increase on a broad basis driven by institutional business across all product categories
- Particularly dynamic growth in securities trading and interest rate derivatives
- Debt Capital Markets: #1 League Table Position for Pfandbrief issuance
- Strong cost discipline in administrative expenses, along with continued investments in technology
- Decline in RWA driven by inventory management and a reduction in the risk profile

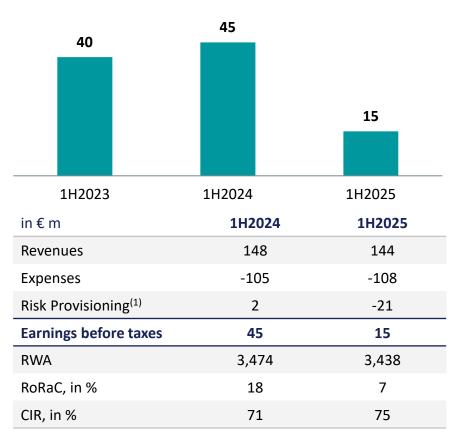




Privat- & Geschäftskunden

Earnings before taxes

in € m



Segment Profile

- The Braunschweigische Landessparkasse (BLSK) is regional market leader with over 30% market share; 83 locations in the former Grand Duchy of Brunswick, around € 17 bn customer volume, >226,000 private accounts, > 18,000 corporate accounts
- Award-winning private banking under the NORD/LB Private Investors brand in Hanover, Hamburg, Bremen and Oldenburg; expertise in individual wealth management

Financial Highlights

- Slight increase in interest income from lending. Margin decline in deposit business due to ECB rate cuts was partially offset by higher deposit volumes
- Moderate growth in fee income driven by successful crossselling and an increase in securities accounts
- Continued strong cost discipline in directly controllable expenses
- The development of risk provisions is largely influenced by management adjustments (1H2025: allocation of € 12 m; 1H2024: release of € 20 m)
- The decline in RWA due to CRR III was offset by volume growth and parameter adjustments

⁽¹⁾ Incl. Management Adjustment





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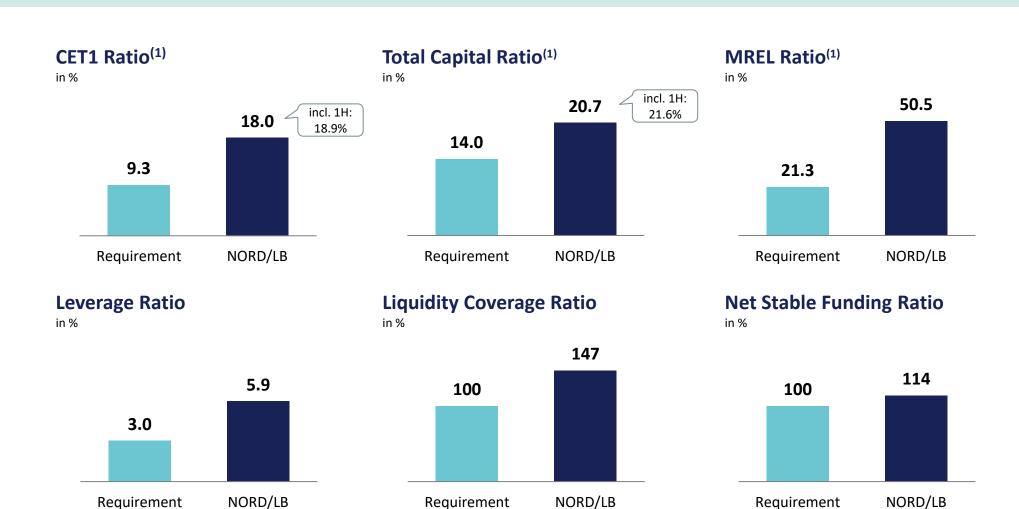
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Ratios well above regulatory requirements

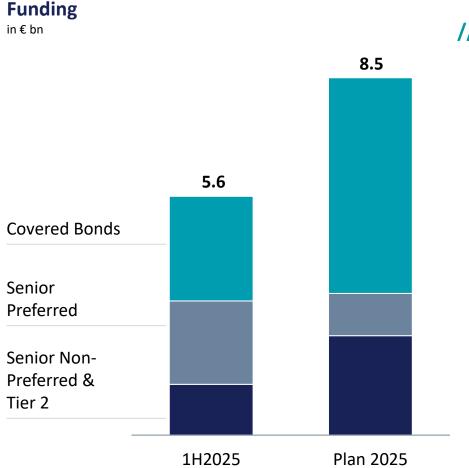


(1) Transitional CRR III Ratio Data as of 30 June 2025



NORD/LB

Funding: Well diversified capital market access



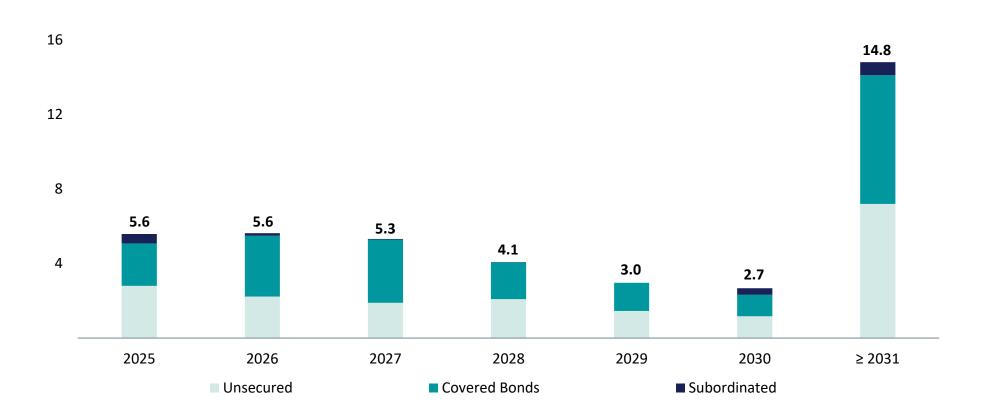
// Active start into the year with three Benchmarks issued in Q1 and one in Q2. Benchmark activities will continue in 2H2025

2025 NORD/LB NORD/LB €1bn € 500,000,000 2.625% 2.375% Green Mortgage Pfandbrief Mortgage Pfandbrief Jan. 2025 - Oct. 2028 June 2025 - Sep. 2029 NORD/LB NORD/LB € 500,000,000 € 500,000,000 3.25% 2.5% Mortgage Pfandbrief Senior Non Preferred Jan 2025 - Feb. 2028 March 2025 - July 2030

Maturity Profile

Maturities

in € bn



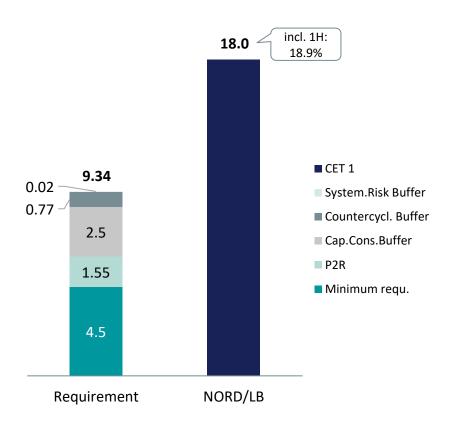




Regulatory Capital Ratios

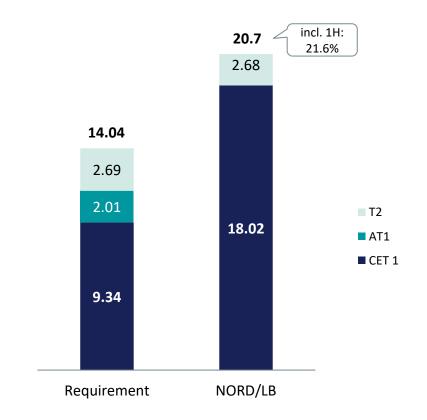
Common Equity Tier 1 Ratio

in %, as of 30 June 2025



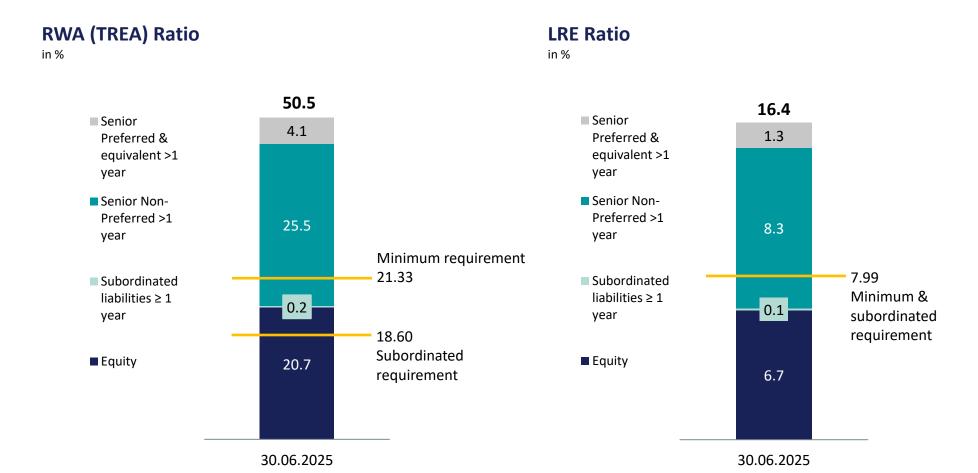
Total Capital Ratio

in %, as of 30 June 2025





MREL: Compliance with 2025 RWA and LRE Requirements



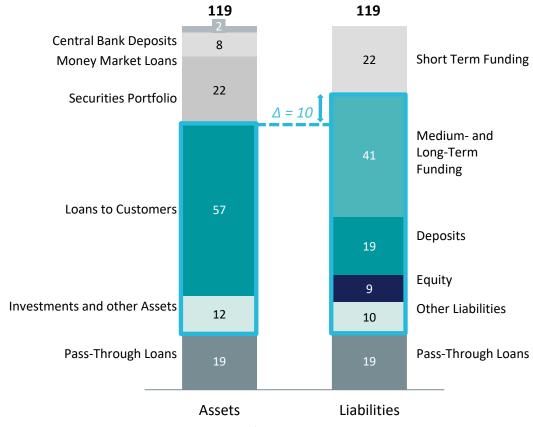




Balance Sheet structure

Liquidity-related Balance Sheet structure NORD/LB AöR⁽¹⁾

in € bn, as of 30 June 2025



Funding for customer loans is provided via medium to long-term liabilities with a medium-term surplus of € 10 bn

The securities portfolio consists mainly of highly liquid securities (€ 19 bn HQLA)

(1) Public Law Institution (Parent company of NORD/LB Group)





Green Funding



Green Funding Framework

Provides a comprehensive description of the use of proceeds and other requirements for our green bonds

Seeks to comply with the EU taxonomy and is aligned with ICMA's GBP

2 Second Party Opinion

External verification of the Green Funding Framework & Green Bond Reporting

Confirms the contribution of NORD/LB's Green Funding Framework to the UN SDGs



3 Reporting

Comprehensive annual reporting on the allocation and the expected climate impact of our green bonds



Green Funding Framework – Use of Proceeds



Green Buildings

7.1 Construction of new buildings
7.2 Renovation of existing buildings
7.7 Acquisition and ownership of buildings

- a) Taxonomy aligned buildings
- b) Primary Energy Demand NZEB⁽¹⁾ -10%
- c) EPC-class A or Top 15% of the national/regional building stock
- d) Sustainable certified buildings(e.g. BREEAM Very good or better)
- e) Reduction of ≥ 30% in energy demand / consumption







Renewable Energy

4.1 Electricity generation using solar photovoltaic technology
4.3 Electricity generation from wind power
4.10 Storage of electricity

- a) Solar- & photovoltaic projects
- b) On- and offshore wind projects
- c) Energy storage solutions such as batteries that optimise the use of renewable energy generated





Exclusion of business activities with negative impact on people and the environment in accordance with the UN Global Compact (e.g. controversial weapons, prostitution in accordance with NORD/LB's transformation guideline)



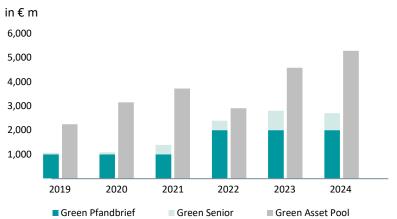




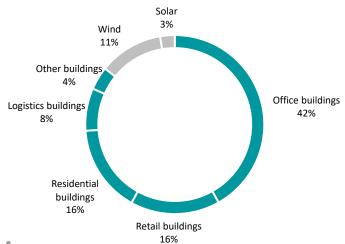
Green Bond Reporting

as of 30 Sep 2024

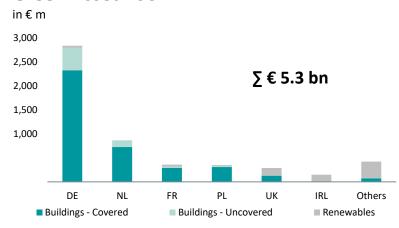
Green Bond Portfolio



Asset Classes



Green Asset Pool



Financing Maturities

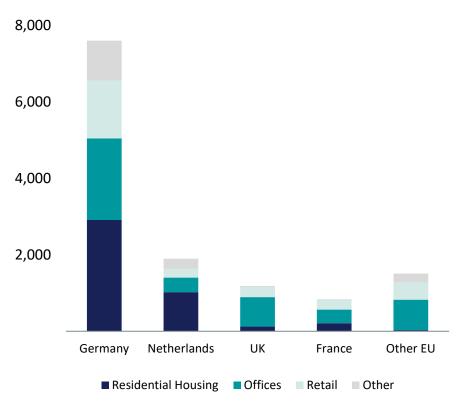
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Mortgage Cover Pool

Receivables by asset class and region⁽¹⁾

in € m, as of 30 Jun 2025

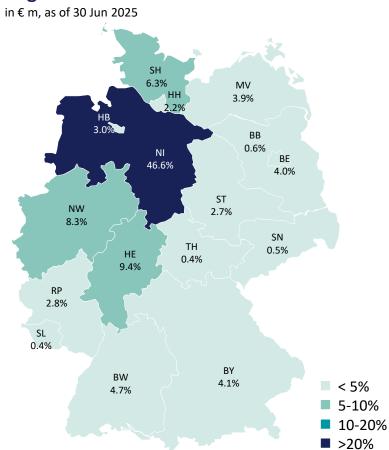


	Cover Pool	Covered Bonds
Total (€ m)	13,026	10,046
Average Maturity (y)	3.3	3.1
Fixed Rate (%)	68.6	93.6
Euro denominated (%)	90.7	100
Over-Collateralisation (%)	39.9	
∅ LTV (%)	48.2	
Number of loans	19,128	



Public Sector Cover Pool

Regional distribution of cover assets



	Cover Pool	Covered Bonds
Total (€ m)	11,480	10,604
Average Maturity (y)	7.8	6.1
Fixed Rate (%)	90.1	97.6
Euro denominated (%)	97.7	99.5
Fixed Rate (%)	_	

Regional Distribution			
Germany (%)	90.3		
Other-EU (%)	8.3		
Non-EU (%)	1.4		



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Credit and ESG Ratings

Credit Ratings	Moody's	Fitch Ratings	DBRS
Issuer Rating	Aa2	A+	A (high)
Outlook	stable	stable	stable
Short-term liabilities	P-1	F1+	R-1 (middle)
Unsecured Ratings			
Senior Preferred	Aa2	AA-	A (high)
Senior Non-Preferred	A1	A+	А
Subordinated capital / Tier 2	Baa1	A-	A (low)
Covered Bond Ratings			
Mortgage Pfandbriefe	Aaa	-	-
Public Sector Pfandbriefe	Aaa	-	-
ESG Ratings	ISS ESG ⊳	SUSTAINALYTICS	MSCI 🌐
Corporate	C (Prime)	19.1 (low-risk)	BBB





ESG at NORD/LB



- / Development of sector-specific de-carbonisation pathways for emission-intensive sectors (especially energy (power), real estate, agriculture, automotive)
- / Exclusion of certain business activities in NORD/LB's transformation guidelines (e.g. on the topic of protected areas, agriculture, oil & gas, etc.)
- / Supporting and advising customers on the transformation to a sustainable business model
- / Sustainable Loan Framework (SLF) as an internal framework for classifying financial products



- / Commitment to respecting human rights and the "Diversity Charter" through declarations of principle, expanded in 2024 to include customers in the supply chain
- / NORD/LB's Code of Conduct sets out principles of behaviour and provides guidance for day-to-day activities
- / Financier of social housing, educational institutions, care properties



- / Exclusion of certain controversial business activities (including controversial weapons, coal and nuclear power plants)
- / Measurement and quantification of physical and transitory ESG risks
- / Integration of ESG aspects in the annual target agreement of the Executive Board and senior managers
- / Memberships in the UN Global Compact and UNEP FI
- / Establishment of "anti-greenwashing governance" in 2024





ESG sector strategies: Relevant sectors and targets on the path to de-carbonisation

De-carbonisation targets for selected sectors

	Sector	Scope	Metrik / PEI	Base year		Intensity value in the reporting	Target 2030	%-Target 2030
N	Aviation	1	g CO ₂ /pkm	2022	99	83	85	-14%
a	Power	1	kg CO ₂ /MWh	2022	42	34	30	-29%
	CRE	1&2	kg CO ₂ /m ²	2022	66	41,53	28	-58%
â	Residential Buildings	1&2	kg CO₂/m²	2022	30	24,4	19	-37%
	Milk		kg CO₂/kg		1,18	1,17	1,09	-8%
ŝ	Agricultural & pork	1&2, 3 (Upstream only)	kg CO₂/kg	2022	3,17	3,18	3,11	-2%
	Crop production		kg CO₂/ha		2.834	2.840	2.621	-8%
~	Automotive	3 (Exhaust emissions)	kg CO₂/pkm	2023	n/a	0,136	0,091	-33%
1	Steel	1-2	kg CO₂/kg	2023	n/a	1,6	1,18	-30%
	Oil & Gas	1-3	n/a	2022	n/a	n/a	Ausschluss Upstream	-
S	ektor	Scope	Metrik / PEI	Basisjahr	Value in the base year	Value in the reporting year	Target 2030	%-Target 2030
000	Shipping	1	Exposure reduction / € mn	2024	€95 mn	€95 mn	Indicative wind- down plan	n/a
*	Chemistry	1&2	Absolute, indexed to 100	2022	100%	98,90%	IEA-Alignment	-27%

- We are striving to reduce CO2 emissions in our financing portfolio; in doing so, we are following the Paris Climate Agreement
- Successive development and further development of sector de-carbonisation strategies
- Focused consideration of the relevant sector and development of sector-specific de-carbonisation targets
- Orientation towards scientifically based reference pathways (e.g. the Net-Zero-2050 climate pathways of the International Energy Agency (IEA))

You can find more information on our path to de-carbonisation in our ESG strategy





Income Statement of NORD/LB Group (IFRS)

in € m	1H2025	1H2024 ⁽¹⁾
Net interest income	571	601
Net commission income	154	118
Profit/loss from fair value measurement	41	9
Risk provisions	-73	-61
Disposal profit/loss from financial instruments not measured at fair value through profit/loss	12	1
Profit/loss from hedge accounting	-2	15
Profit/loss from shares in companies	0	6
Profit/loss from investments accounted for using the equity method	3	3
Administrative expenses	-421	-417
Other operating profit/loss	4	-30
Earnings before restructuring, transfomation and taxes	287	244
Profit/loss from restructuring and transformation	-23	-23
Earnings before taxes	264	221
Income taxes	-53	-29
Consolidated profit/loss	212	191



Selected balance sheet items of NORD/LB Group (IFRS)

Balance sheet items in € m	30.06.2025	31.12.2024 ⁽¹⁾
Total assets	119,425	113,712
Financial assets at fair value through other comprehensive income	14,765	11,574
Financial assets at amortised cost	91,136	90,374
of which: loans and advances to banks	13,334	13,222
of which: loans and advances to customers	73,662	74,159
Other assets	3,828	2,184
Financial liabilities at amortised cost	102,392	96,558
of which: liabilities to banks	28,413	27,545
of which: liabilities to customers	49,336	46,580
of which: securitised liabilities	24,550	22,340
Provisions	2,526	2,593
Other liabilities	-432	-402
Equity (on balance sheet)	7,687	7,459



Segmental reporting of NORD/LB Group (IFRS)

30.06.2025 in € m ⁽¹⁾	Corporate Customers & Savings Banks Network	Structured Finance	Commercial Real Estate	Markets	Private & Commercial Customers	Client Segments	Other ⁽⁴⁾	Group
Revenues ⁽²⁾	222	181	119	109	144	775	7	781
Expenses ⁽³⁾	-90	-74	-48	-53	-108	-373	-70	-444
Risk Provisioning	-55	-10	12	0	-21	-73	0	-73
Earnings before taxes	77	97	83	56	15	327	-63	264

⁽⁴⁾ Sum of, Special Credit & Valuation and Treasury / Consolidation / Other and Reconciliation



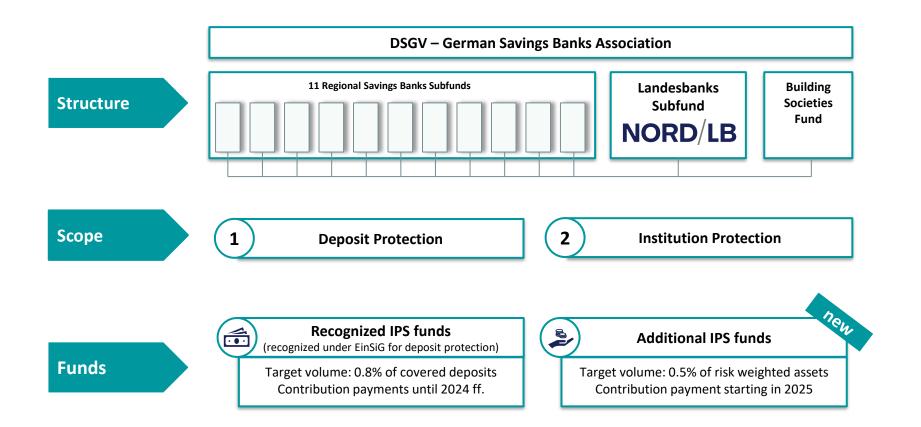


⁽¹⁾ Minor deviations may occur due to rounding

⁽²⁾ Net interest income, net fee and commission income, net income from shares in companies, net income from the disposal of financial instruments not recognised at fair value through profit or loss, other net income, net income from fair value measurement (incl. hedge accounting), net income from companies accounted for using the equity method

⁽³⁾ Administrative expenses (for Treasury, Consolidation, Others and Group incl. restructuring and transformation)

Institutional Protection Scheme



Financial Calender





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Note: Calls are being recorded





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